

**CAPITAL BUDGET OVERVIEW COMMITTEE**

Legislative Office Building, Room 201

Concord, NH

Wednesday, November 20, 2013

**MEMBERS PRESENT:**

Rep. David Campbell, Chair

Rep. John Cloutier, Clerk

Rep. Bernard Benn

Rep. Daniel Eaton

Rep. John Graham

Rep. Ken Weyler

Sen. Sylvia Larsen

Sen. Nancy Stiles

(The meeting convened at 11:00 p.m.)

1. **Acceptance of Minutes of the Revised Minutes of the September 24, 2013 meeting and minutes of the October 22, 2013 meeting**

CHAIRMAN CAMPBELL: I'm going to call to order the Capital Budget Overview Committee meeting for today at the posted time, the posted place. The first order of business is acceptance of minutes of both September 24<sup>th</sup>, 2013, and October 2<sup>nd</sup>, 2013.

\*\* REP. EATON: Move approval.

REP. WEYLER: Second.

CHAIRMAN CAMPBELL: They have been moved and seconded, by Representative Eaton, seconded by Ken Weyler -- Representative Weyler. Is there any discussion? Any omissions; additions? Seeing none. All those in favor say aye? Opposed?

REP. GRAHAM: Good job.

CHAIRMAN CAMPBELL: The minutes are accepted.

\*\*\* {MOTION ADOPTED}

2. Old Business:

CHAIRMAN CAMPBELL: Old Business. We have CAP 13-042.

\*\* SEN. STILES: I will move CAP 13-042.

CHAIRMAN CAMPBELL: It's been moved. Is it --

REP. WEYLER: Second.

CHAIRMAN CAMPBELL: -- seconded? Any discussion? We will at least discuss what this is about. Somebody want to put it on the record what it is or should I? This is a letter of support from the City of Portsmouth as requested by the Committee. We are -- as part of the mitigation for the Memorial Bridge. I guess Memorial Bridge was a historic structure, had to be some mitigation. Mitigation suggested was to put Downtown Portsmouth on the National Register of Historic Places. This Committee voted to do so pending a letter of agreement from the -- from the --

SEN. STILES: Council.

CHAIRMAN CAMPBELL: -- Council which we have here. It's been moved and seconded. Any other comments? Questions? All those in favor say aye? Opposed? It is adopted.

\*\*\* {MOTION ADOPTED}

CHAIRMAN CAMPBELL: Next is the CAP 13-046, Department of Administrative Services.

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

\*\* REP. EATON: Move approval.

SEN. STILES: I'll second.

CHAIRMAN CAMPBELL: It's moved by Representative Eaton, seconded by Senator Stiles. And just for clarification. Senator Boutin asked for this to be moved up in the schedule. Why don't you come up, Mr. Connor, from Administrative Services. The reason for this letter being in here and for this being done is that Senator Boutin felt it was too far out in time. And this letter shows that you'll be able to move it up. You want to explain that for us, please?

MICHAEL CONNOR, Deputy Commissioner, Department of Administrative Services: Yes. For the record, Mike Connor from Administrative Services, where I serve as a Deputy Commissioner. At the last meeting I presented to the Capital Budget Overview Committee a plan for all the Capital Budget 14 and 15 for the next biennium. Included in that was a schedule for the Acute Psychiatric Facility, the crisis beds. And I had a request actually to move up that schedule, specifically to move it up before December of 2014 so it be ready. So we went back to the drawing board, worked with our folks, worked with New Hampshire Hospital, which actually CEO Bob McLeod is here behind me. We have been working with him and trying to move this schedule up.

As I said to Senator Boutin, and I'll say to all of you, we were able to move the schedule up by making some changes into the process that we use. Instead of traditionally we would go out for a letter of qualifications for the architect and engineering firm for bigger projects which this one is, that takes another four months. That's what added a lot to the time. So what we are going to do, we are going to take advantage of what we call

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

statewide contracts. We have like five contracts with architects and engineers that are like on-the-ready. So if something happened to a building we could just basically -- kind of like having someone on retainer, we just grab them. We have set trade rate schedules so we are going to use one of those. We are going to use a good majority of their contracts. So we won't be able to use it for other projects so have to supplement that. So that's how we are going to shorten the time.

The other way we are going to do it is we are going to break it up in two phases. There's two pieces to this. We were looking at as doing one project. We are going to break it up into two. We have the crisis beds and then you have the securing or hardening of the entrance. So we are going to break the crisis beds up into the first phase, have that complete by end of November, and finish the rest of the project, one contractor but two phases, which would be hardening of the front entrance and things like that. So that's the bricks and mortar part of that. But I think there's still a concern from the operational sense that you probably would want to hear from, with your permission, let Bob come up and talk to you about some of the hardships and challenges that he has in order to meet that advance schedule and the challenges regarding the staffing once we're ready. So if you could.

DR. ROBERT MCLEOD, Chief Executive Officer, New Hampshire Hospital, Department of Health and Human Services: Sure.

CHAIRMAN CAMPBELL: Good afternoon. Welcome.

DR. MCLEOD: Good afternoon. Thank you. For the record, Bob McLeod, CEO of New Hampshire Hospital. And thank you for the opportunity to address this project.

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

First, let me just say thank you for putting this on the fast-track so that we can accomplish the 10-bed holding -- holding unit. As you know, there's a considerable wait list out in the community today. By the way, there are 40 people waiting to get into New Hampshire Hospital. But that aside, although Mike Connor has a -- a solid plan in terms of the accomplishing the actual renovation of the admission suite, we have to move the admission suite temporarily over to another site at New Hampshire Hospital that is currently occupied by other services. And it's not just the admissions suite. It's diagnostic. It's x-ray. It's EEG. It's EKG. It's employee health. It's psychology services and other ancillary items. And so in order to temporarily relocate admissions, we need to move other services around and much of which we are going to try to consolidate.

So, for example, rehab services, we think we can get into a much tighter space which would be on the second floor. In order to do that, I need some dollars to do the modest renovations necessary to make that happen so that we can release this floor space for -- for construction. And initially when it was a much later timeline, we had anticipated putting things into the next biennium to address some of these additional expenses. But where the timeline has now been pushed up, we don't have that opportunity to meet that timeline, unless we start moving these other services -- other services around. So again, just to put a dollar figure on this, it's just an estimate, square footage estimate, we are looking at approximately \$375,000 to outsource this -- this additional effort to make it all coalesce and come together.

So I'm here today to report that. I'm not here today with any expectations at all. But I want to be very transparent that we all want to meet that timeline of December or November of 2014, but I can't do it unless I have some resources to move things around.

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

CHAIRMAN CAMPBELL: Thanks for letting us know that. Representative Graham.

REP. GRAHAM: Thank you, Mr. Chairman. And it may be for both of you. With that understanding, Mike, you're not going to proceed until he's got that in hand so that you can -- you may start the design part but the rest is going to have to wait until he gets enough money to make his part of this whole thing work.

MR. CONNOR: Yeah. Yes. I mean, we are going to start with the design so that we don't -- we can stay on schedule. We're actually in the final stages of negotiation and we expect that the architect/engineering firm to actually start December. So we got to get the program built. We have to get that all designed. In the meantime, he's going to make some magic happen. But I can't do anything until that space is available. So it could hold me up. But I just want you to understand so you can see the whole picture.

CHAIRMAN CAMPBELL: Representative Eaton.

REP. EATON: Understanding we'll be going into the session and, as usual, there's likely a supplementary budget. But my question is, do you have funds currently that you would be able to rearrange with permission of the Fiscal Committee to get you to where you need to be for this project to go forward?

DR. MCLEOD: I'm not sure I'm prepared to answer that today. In the hospital proper, I don't think I have nearly sufficient -- sufficient funds to move that around. I am in contact discussions with Commissioner Toumpas to see if there's opportunity in the greater agency budget to do that. But at this point, I can't quantify how much that

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

would be and if, in fact, there is an opportunity to do that. So that -- that will be my next step in the discussion with the agency to see what internal workings we can do to get those resources.

CHAIRMAN CAMPBELL: Representative Benn.

REP. BENN: Thank you, Mr. Chairman. The fact that you're going to divide the project into the two parts, will you be able to occupy the beds before you harden the front section?

MR. CONNOR: That's the plan.

DR. MCLEOD: Yes, yes.

REP. BENN: And you would be able to.

DR. MCLEOD: Yes, absolutely.

MR. CONNOR: We have to harden the front entrance so we are going to have to provide, more or less, a secondary entrance to come in so we don't put anybody at risk, whether it be patients or visitors. That's all part of the logistics of getting it done.

CHAIRMAN CAMPBELL: One of the solutions, this is beyond our powers here today, but I'm glad we flushed out the issues and numbers and thank you for doing that. It's a policy going to require further discussion with different committees --

DR. MCLEOD: Appreciate that.

CHAIRMAN CAMPBELL: -- and your Department. Thank you very much.

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

DR. MCLEOD: Thank you very much.

CHAIRMAN CAMPBELL: Got it all on the record. Thank you. We need to vote on --

SEN. STILES: Is there a motion on the floor?

REP. BENN: Accepting the --

CHAIRMAN CAMPBELL: Well, I mean, at this point what do you think is in order? Maybe we should table this. I mean, are we committing to this by voting for this?

REP. WEYLER: It's just a report for information at this point.

SEN. LARSEN: I think if we table it at least it comes up again as another discussion item later on for us to seek -

CHAIRMAN CAMPBELL: Not going to delay in any way if we table this or not? Tell us.

MR. CONNOR: Yes.

SEN. LARSEN: It does.

CHAIRMAN CAMPBELL: All right.

MR. CONNOR: I'm assuming, I'm moving forward with that intention. So understanding I can't build it until the space is there. But -- but I hate to be held technically --

CHAIRMAN CAMPBELL: Okay. No, that's fine. We wanted to know.

MR. CONNOR: Thank you.

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

\*\* REP. EATON: I have great faith in Commissioner Toumpas and his wizardry of rearranging funds and knowing that this is going to be over a period of time that he can probably make some things work. And he has great success through Fiscal Committee so I'd move approval.

SEN. LARSEN: Second.

CHAIRMAN CAMPBELL: Moved by Representative Eaton, seconded by Senator Larsen. Okay. By doing this we are passing the buck, but I guess we are doing it with everybody's eyes wide open.

REP. BENN: We are not approving the money.

CHAIRMAN CAMPBELL: No, I understand.

REP. WEYLER: We are changing an earlier schedule.

CHAIRMAN CAMPBELL: By moving it up, more money's going to be required.

REP. WEYLER: Moving a change to a schedule.

CHAIRMAN CAMPBELL: Yes, that's right. Okay. Any further discussion? All those in favor say aye? Opposed? Seeing none. It's unanimous.

\*\*\* {MOTION ADOPTED}

### 3. New Business:

CHAIRMAN CAMPBELL: On to New Business. We have a CAP 13-048, use of toll credits. Somebody here that wants to present this or we -- this is for three proposed contracts for UNH, \$64,600 worth of Turnpike Credits to attract

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

\$323,000 in Federal Highway Funds. Is there a motion? Yes, I'm sorry.

ALAN RAWSON, Civil Engineer VII, Bureau of Materials and Research, Department of Transportation: I'm here to answer any questions.

CHAIRMAN CAMPBELL: Okay.

REP. WEYLER: I have a few.

CHAIRMAN CAMPBELL: Yeah, please, come up and identify yourself.

\*\* REP. WEYLER: I'll move it.

REP. EATON: And I'll second it.

CHAIRMAN CAMPBELL: First it's moved by Representative Weyler and seconded by Representative Eaton. And welcome. Hi.

MR. RAWSON: Hi. My name is Alan Rawson and I'm the Administrator for the Bureau of Materials and Research at the DOT.

CHAIRMAN CAMPBELL: Great. Thanks for coming in. Representative Weyler, you have a question?

REP. WEYLER: Thank you very much, Mr. Rawson. I'm glad you're here because the question deals with your agency. I've seen a big new building there. I'm curious. My first question is how many people are already working in your division?

MR. RAWSON: Bureau of Materials and Research?

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

REP. WEYLER: Yeah.

MR. RAWSON: There's about 53, but there are only three -- four in the research group and it also does other things. So there's -- we -- we have four different sections there: The geo-technical section, the materials technology section, the pavement management section and then the research section.

REP. WEYLER: Thank you. Further question.

CHAIRMAN CAMPBELL: Sure, go ahead.

REP. WEYLER: Thank you, Mr. Chairman. I'm not as familiar with this fabric as perhaps the other members are. How much pavement goes over the fabric?

MR. RAWSON: Well, there's two materials here that CRREL will be looking at. There's the pavement reinforcement which you're referring to. That's the glass grid.

REP. WEYLER: Yeah.

MR. RAWSON: It's typically put down in the middle of the pavement section as a reinforcement. And then so like on 101, for example, we have three inches of hot mix going over the top of it.

REP. WEYLER: Three inches?

MR. RAWSON: Yes. But it's in the middle.

REP. WEYLER: Then the follow-up is, when you mill the pavement, are you disturbing this glass?

MR. RAWSON: If you were to mill through it you

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

certainly would, but it is millable. But the intent would be to leave it in place long-term. There shouldn't be a reason to have to go back to that depth.

REP. WEYLER: Good. That's what I was hoping for and I couldn't find it in the material. Thank you, Mr. Chairman. Thank you very much.

CHAIRMAN CAMPBELL: You're welcome. Representative Benn.

REP. BENN: Thank you. Just to follow that up. So if you're saying you're putting three-inch topping over the fabric, how much is under it?

MR. RAWSON: Well, of course, it would vary depending on the project, but down on this particular project on 101, there's probably about six to seven inches of material under -- of hot mix under it.

REP. BENN: So you put that down first, you leave it for a little while and then you put the -- or do you do this all in one --

MR. RAWSON: No, they would pave right afterwards.

REP. BENN: Right afterwards.

MR. RAWSON: Hm-hum.

REP. BENN: Thank you.

CHAIRMAN CAMPBELL: Any other questions? Comments? We have a motion for passage on the floor.

\*\* SEN. LARSEN: Move approval.

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

CHAIRMAN CAMPBELL: No, it's already been approved. It's already been moved I should say. Any further discussion? Ready for the vote? All those in favor say aye? Opposed?

**\*\*\* {MOTION ADOPTED}**

CHAIRMAN CAMPBELL: Thank you very much. Thank you for coming in.

MR. RAWSON: Thank you.

CHAIRMAN CAMPBELL: Thanks for answering the questions.

**4. Miscellaneous:**

**5. Informational:**

CHAIRMAN CAMPBELL: We are now down to the informational portion of the agenda. We have some quarterly reports that have come in from Administrative Services that are in the package. And we also have three agencies here that we asked to come in. The Legislative Budget Assistant is going to be kind enough to tickle our HB 25 requirements because there are several departments that have reporting requirements. They're going to both remind us and all of you in the future which is kind of them to do. And we'll stay on track from now on. We are a little behind on a couple of these. What we'd like to do is just give brief updates on where we are on the various projects.

So Corrections, obviously, is the women's prison is the one we are concerned with. And then we have the Rail Transit and Information Technology. We have information packages and we would like to have the opportunity to ask some questions. So if somebody from the Corrections people mind coming up right now, along with Mike Connor, would you

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

mind coming up, both of you on the -- on the Women's Prison? Give us just a quick synopsis and then I'll give the members a chance to ask questions if you have any. Thank you. Good afternoon.

MR. CONNOR: What I'd like to do is I'm assuming you have this submission, the quarterly report in front of you. What I wanted to highlight are some changes that we made since the last time -- I'm sorry, Mike Connor from Administrative Services, Bill McGonagle from Department of Corrections, Assistant Commissioner.

WILLIAM MCGONAGLE, Assistant Commissioner, Department of Corrections: Thank you.

MR. CONNOR: The last time we were here we were talking about the bidding process and what we were going to do for the construction management approach. And one of the -- what our initial plan was is that we would get -- we would whittle down the consultant teams or actually construction management teams, which we did, from 10 to five, and then from finally to three best qualified. And then we would actually go out for an RFP based on the guaranteed maximum price to build the facility.

We had some concerns, actually expressed here, Representative Benn, and also from the various contractors that it was too early for us to actually do that. We didn't -- we had basically concepts. Nothing really that they could sink their teeth into and we might not get a good comparison apples to apples. So we changed the approach. And we actually -- and it's in your report -- we stipulated the amount of funds at 32 million to construct the facility. And I have backup in your report and glad to go over it with you as to how that comes from 38 to 32. And then we actually bid out three different items. We bid out pre-construction services where the CM actually works with

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

our architect and engineering firm and us to do the pre-engineering. We have the actual construction management fee as a percentage, and then we have the general conditions that the CM would charge. So those were bid items with a stipulated amount. So that has happened. The bids are in. We are within budget.

I'm not at liberty to disclose who they are or the numbers, but we are -- we are getting ready to go to Council. We are hoping actually to have it to the December 20<sup>th</sup> Council meeting if we get all the contract documents. So we'll actually be ahead of schedule to award that contract to a contractor that we feel is very qualified.

Actually, we received excellent proposals from people all over the country. They were very much qualified in this thing. So I wanted to highlight that and then kind of give you an opportunity, if you want, to ask any questions regarding that or if you have any for Commissioner McGonagle here, any specifics with the Women's Prison itself. So we have a great team that's been working together. They've actually visited some sites. They had their award winning site in Windham they have been to. They have been to -- where else? North Carolina?

MR. MCGONAGLE: The women's prison in Raleigh, North Carolina, was another place that NIC, the National Institute of Corrections, gave us a technical assistance support to pay our costs going down there and that really helped us shape our views around some of the -- what we want with this new facility.

CHAIRMAN CAMPBELL: I have a question on the site.

MR. MCGONAGLE: Huh?

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

CHAIRMAN CAMPBELL: The site itself. Everything checked out on the site itself, the actual site?

MR. MCGONAGLE: The site? Well, we've -- first of all, the inmates have done clearing of the land. They have cleared land quite a ways back on that hillside. And T.F. Moran who's the -- the geo-technical part of the design team's effort is up there currently. They're digging test pits in a number of different places to determine what the -- the nature of the soil and just how -- how prevalent the large -- large boulders and ledge are going to be. And that will likely shift the way where we put it on the site. It will still be on the site, but that's going to do that.

We've held three -- three days, I mean, concentrated days with various members of our management and line staffs working with Pulitzer/Bogard who's the pre-construction subcontractor for SMRT. They helped us walk through all of the needs that the facility has. They're coming back with a document that describes what it is we described. And then we expect there are going to be some very hard decisions to be made in our next meetings which will be in early December or mid-December 'cause we probably can't do everything that we outlined. So we'll have to make some strategic decisions about what the project will be all about.

CHAIRMAN CAMPBELL: The major variable going forward is still a condition of the site and subsurface, correct, as far as locating it, knowing how much ledge is there, how much blasting is necessary, you don't know that yet?

MR. MCGONAGLE: Not yet.

CHAIRMAN CAMPBELL: You expect to know that by the next quarterly report here?

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

MR. MCGONAGLE: Oh, yes. Oh, yes. Well in advance of the next quarterly report.

CHAIRMAN CAMPBELL: Thank you. Any other questions? Yes.

REP. CLOUTIER: Thank you, Mr. Chairman. Are there any -- have you discovered any potential environmental hazards to the place where we are going to build the --

MR. MCGONAGLE: No. I mean, there are some marginal wetlands, but most of them are below the threshold for having to do outright mitigation. We'll have to -- we may end up having to have catchment areas underneath parking lots and that kind of stuff. We haven't identified any kind of wildlife or fauna that need protection. So it's a -- we're pretty good there.

CHAIRMAN CAMPBELL: Great. Representative Benn.

REP. BENN: Thank you, Mr. Chairman. Just to clarify again just to understand. When you said you met with folks and you realized that you will probably have to make some very tough decisions, are these decisions on programs you won't be able to include in the spaces that you won't be able to include?

MR. MCGONAGLE: Just the organization of the spaces and how much space will be delegated to each program area or service area, you know. I mean, those all will be in play. And as the Chair suggests, one of the major components in that -- all that calculus will be how much of this 32 million will be spent on site preparation.

REP. BENN: Right.

CHAIRMAN CAMPBELL: Great. Any further questions? No further questions. Thank you very much for coming in.

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

Appreciate that.

MR. MCGONAGLE: Thank you.

CHAIRMAN CAMPBELL: And look forward to the next report. Good luck.

MR. MCGONAGLE: Thank you. We'll need it.

CHAIRMAN CAMPBELL: Next is the New Hampshire Rail Transit Authority. Representatives from DOT are here. And, again, we're looking just for a brief overview of what you gave us, and I guess any questions that the Committee Members might have.

THOMAS MAHON, Chairman, New Hampshire Rail Transit Authority Board: Good afternoon. For the record, my name is Thomas Mahon. I'm Chairman of the New Hampshire Rail Transit Authority Board. And, basically, we're at the point where we're awaiting the results of the studies and the analyses that the consultant is conducting at this time. He started to do some stakeholder reports, reporting some of the stakeholders. We're scheduled for our briefing the first week of December in terms of what their preliminary findings are and that's where the issue stands at this point. We're just waiting to see what the numbers reveal and what their initial analysis reveals at this particular point in time.

CHAIRMAN CAMPBELL: I have a question. When is their report due, the final report due?

MR. MAHON: End of the next year.

CHAIRMAN CAMPBELL: And you don't see any way that's going to be -- I'm already hearing leaked findings on this.

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

MR. MAHON: Oh, yeah, so am I.

CHAIRMAN CAMPBELL: I wonder why we're hearing things before the report is out. I mean, the report is -- can it be, if people are leaking these out, can it be moved up so we have it earlier? It's on or before that date. Doesn't necessarily have to be on that date, right?

MR. MAHON: No. And I think they're really aiming for like October, November, of next year rather than -- the grant runs out on December 31<sup>st</sup>, 2014. Okay. Now is there a possibility that they'll be done before that? Probably.

CHAIRMAN CAMPBELL: That's a good question. I should have asked it that way. Is there a possibility we will see the finished report sooner than the due date?

MR. MAHON: Probably.

CHAIRMAN CAMPBELL: I'm seeing nods in the back. Anybody want to comment on that?

MICHAEL PILLSBURY, Deputy Commissioner, Department of Transportation: Yes. For the record, Mike Pillsbury, Deputy Commissioner. Yes, I think they are working at getting it out as soon as possible. I think what you're hearing is as they are accumulating information and going out for further additional information, they provide what they had. So we are getting bits and pieces of information. We are hearing findings that they're consolidating. But as that -- as they do that, there's additional information, additional areas that they need to look into. So I think that that's the -- that's why it's not that the report is -- is all done and parts being leaked out. It's the process of going through gathering information, making what information they found and assimilated available to people in the different public meetings that are ongoing. So the final report will

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

actually also include the final meetings in which stakeholders select a preferred alternative. So a lot of what they're doing is looking at many alternatives to come to that preferred one that would then be submitted to Federal Transit Administration and Federal Railroad Administration as the option that the State of New Hampshire desires to proceed with further. So it's a process.

CHAIRMAN CAMPBELL: I understand. Okay. That's a good explanation. Representative Weyler.

REP. WEYLER: Thank you, Mr. Chairman. I have concerns about the local Plaistow area and the MBTA overnighter things. Is there any problems with that?

MR. MAHON: Not that I'm aware of. I'm not directly involved in that one either. We are just keeping track of what's going on with it. You know, we've lended our support to that effort. But most of that is still in the hands of the Department of Transportation to deal with that particular consultant at this point in time. The last I heard is that they met with -- the consultant has met with the Board of Selectmen a couple of weeks ago to go over some information and to get some insight from them as to what they're doing. But as far as I know, the process is moving on as planned.

REP. WEYLER: Thank you. Thank you, Mr. Chairman.

REP. CAMPBELL: Representative Eaton.

REP. EATON: Just a suggestion that you're getting leaks and they're here, there, everywhere that we might invite them back and in, say, February to further update.

CHAIRMAN CAMPBELL: Yeah. I think even though it's

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

semi-annual, I think it be good for you to come back in three months. We'll probably let you know.

MR. MAHON: Whatever you desire, more than happy to do that.

CHAIRMAN CAMPBELL: Yeah, I appreciate that very much.

MR. MAHON: Okay. And the other thing you need to be aware of is sometime in January there will be a public meeting in Concord where some of this stuff will be revealed. Okay. And then probably next June, July, something like that, we are looking at a final meeting in Nashua before they cobble together the final report.

CHAIRMAN CAMPBELL: Very good.

MR. MAHON: Okay.

CHAIRMAN CAMPBELL: Why don't we ask the LBA to remind us that in February to ask them to come back and we'll meet again after the June meeting. But thanks for coming in. Appreciate it very much.

MR. MAHON: No problem.

CHAIRMAN CAMPBELL: Any other questions? I'm sorry, didn't mean to cut anybody off. Okay. Thank you.

MR. MAHON: Thank you.

CHAIRMAN CAMPBELL: Next is Information Technology. I see Commissioner Hastings is here. Hi.

PETER HASTINGS, Commissioner, Department of Information Technology: Good afternoon, Chair, Committee Members. For the record, my name is Peter Hastings. I'm the Commissioner of Department of Information Technology. And I

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

brought Theresa Pare-Curtis who's the Director of Web Services, who is responsible for the project, to answer any questions that you may have.

CHAIRMAN CAMPBELL: Well, why don't you just go over real briefly what you were saying about One-Stop. I mean, there was some problems 'cause of staffing I saw; right?

THERESA PARE-CURTIS, Director, Web Support Division, Department of Information Technology: Correct. Theresa Pare-Curtis, Web Support Division of DoIT. The work on Phase II right now is pretty much at a hold because we are waiting for some staff. We have the concept, but we have to start work on the detail business requirements which will involve working with all of the Commissioners. Unfortunately, we have been unable to fill the IT Manager III position. We have had -- out of all the applicants we've had one qualified applicant who actually turned down the position because he found something a little bit better. And since that time in the past three months we have had six more applicants and all of them have been disqualified for reasons of experience or lack of education. So we're having a big challenge finding somebody to help with this project.

CHAIRMAN CAMPBELL: To what extent is this staffing problem or inability to fill staffing positions going to delay the overall implementation of this? I mean, are we talking weeks, months?

MS. PARE-CURTIS: Well, right now we are at six months' --

CHAIRMAN CAMPBELL: Six months' delay?

MS. PARE-CURTIS: -- delay. Correct.

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

CHAIRMAN CAMPBELL: Representative Graham, you have a question or comment?

REP. GRAHAM: A comment, Mr. Chairman. Then we probably didn't need to totally fund this project in the Capital Budget then if we're that far behind.

MS. PARE-CURTIS: Correct.

CHAIRMAN CAMPBELL: That, of course, is one of the functions of Capital Budget Overview Committee to see where we are in projects and to see --

MS. PARE-CURTIS: Hm-hum.

CHAIRMAN CAMPBELL: -- in fact, you know, when we all come in next time around for the next Capital Budget, you know, we have a lot of needs and a lot of demands on our limited resources.

MS. PARE-CURTIS: Absolutely.

CHAIRMAN CAMPBELL: I think it's important that you keep this Committee informed.

MS. PARE-CURTIS: Hm-hum.

CHAIRMAN CAMPBELL: Is it a quarterly basis?

MR. HASTINGS: Yes.

MS. PARE-CURTIS: It is.

CHAIRMAN CAMPBELL: Representative Benn.

REP. BENN: Thank you. Just you in terms of not being able to find the chief person, and the applicants not being

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

qualified, do you have an explanation for this? I mean, is it that we aren't offering enough money or that we're demanding too much for the scope of knowledge or --

MS. PARE-CURTIS: It's a funding issue. It definitely is a salary issue. And I can -- probably the Commissioner could speak to this better than I could. But DoIT is having significant problems across the board filling positions. The tech sector is certainly getting stronger, and State salaries do not come close to that in private sector.

REP. BENN: The other side of a recovery of the economy.

MS. PARE-CURTIS: Correct.

MR. HASTINGS: Several of the things as we've gone through candidates and some of our other positions, we actually have one of our other lead positions, we have been through almost 50 applicants without success. And some of the concerns that they have is the less of salary and with the diminishing benefits that the State offers the, you know, the balance between those two. Typically, what we find people who are willing to come to the state who are looking -- who truly are looking for a change of life, not travelling as much, being home. You know, looking for that quality of life is what we're finding. And, unfortunately, in a lot of these jobs, such as this one, it's a -- it's a newer technology that we're looking for. So these are younger people out of college looking to, you know, gain a higher-paying job, obviously, for offset of student loans and things like that. So we're kind of running up against that. Doesn't mean we can't. We're soliciting schools for Plymouth State, New Hampshire, for internships. But, unfortunately, that doesn't -- that doesn't help us in the short-term to get this started.

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

CHAIRMAN CAMPBELL: Representative Weyler.

REP. WEYLER: Seems like we started this project four years ago.

MS. PARE-CURTIS: Correct.

REP. WEYLER: Or more. And is this hold up because the intent was we would not only save the business people that are trying to come in lots of time in running around this capital but also jobs, that we wouldn't need as many people in each of these departments if everything was done one time in a one document?

MS. PARE-CURTIS: Well, I can't speak to the second.

REP. WEYLER: Is that where the pushback's coming from because, oh, I don't want to lose my job?

MS. PARE-CURTIS: No. I can't speak to that at all because, one, I don't believe that was ever a stated goal of this project and --

REP. WEYLER: It was mine.

MS. PARE-CURTIS: -- whatever agencies may or may not be able to do with re-staffing people isn't really -- hasn't been part of my scope of work on this project.

There are two portions of Business One-Stop. One was funded out of the previous Capital Budget. There's still funding available in that and we have an RFP about to hit the streets on that one, which is going to be on a form submittal project that our people will be going out. Work hasn't completely stopped. The work that's not been able to start really is the phase of the Business One-Stop Project that was funded for this year or this biennium, which is on

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

that -- building that business intelligence layer. It's going to -- we have a concept of what that is, but now we have to drill really down into what do each of the agencies actually have in all of their silos and repositories, and how can that information be shared, and this is the position that we are really stymied over.

The other two positions, one was vacated by a retirement, the other is an FMLA, fairly long-term, I'm filling -- I'm backfilling those with existing staff so that piece is going forward, but I really need this other person.

CHAIRMAN CAMPBELL: This seems to be a classic case of with lack of a nail a war was lost. Because what you're telling us is that because we can't fill this one state position, we're holding up this whole process, which I believe has a huge amount of expert salaries in it; right? A lot of expert built into the Capital Budget; right?

MS. PARE-CURTIS: Correct.

CHAIRMAN CAMPBELL: A lot of it is staffing, experts.

MS. PARE-CURTIS: Bringing in consultants.

CHAIRMAN CAMPBELL: How much labor is involved in that? But because we can't fill this one position here all of that is being stymied and held up.

MS. PARE-CURTIS: Correct.

CHAIRMAN CAMPBELL: Okay. Well, it's good we have people from Finance here. Representative Eaton.

REP. EATON: I'm fully aware of the competition between private sector and what we're offering, and we are always

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

behind the ball or have been. And I'm on IT Oversight and the Information Technology Council, and I've been debating when to call a meeting of IT Oversight.

REP. GRAHAM: Tomorrow.

REP. EATON: So --

MR. HASTINGS: I'm open.

REP. EATON: -- maybe you can provide me at the end of the meeting an idea of how soon to do that. Because there'd still be time to try to bring a bill through rules to get an appropriation that you, at this point, having gone through what you already have gone through and losing prospects would have a better idea of what would be more appropriate and we might be able to get a further appropriation.

MS. PARE-CURTIS: Okay.

CHAIRMAN CAMPBELL: Well, again, glad we had this meeting so it's out on the table. Thank you, Representative. I'm sorry, Senator Larsen.

SEN. LARSEN: Well, just a question. If you -- would it be useful if you had the ability to hiring expert consultants to set this program up? Once it's running then it begins, you don't maybe need that high level. Could you -- would it be useful to have the ability to hire people to set this additional step up that the IT Manager III would do between agencies? Or would it be helpful for you to shift it to a consultant line instead of hiring?

MR. HASTINGS: Do we have money to be able to move it to a consultant or hire a consultant to manage the project for us?

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

MS. PARE-CURTIS: We can certainly do that.

MR. HASTINGS: Yes.

MS. PARE-CURTIS: It will change our budget, but it is something that we can explore and when we come back in January can --

CHAIRMAN CAMPBELL: Unfortunately, you can't explore it here.

MS. PARE-CURTIS: Right. Correct.

CHAIRMAN CAMPBELL: But at least we flushed out what the problem is and it's an important problem and it affects the project and that's why we're here. Representative Benn.

REP. BENN: And this may be a crazy idea. But again, looking at another way maybe of looking at this. Is there by any chance someone on staff who works at a high level who could move to do this work and then hire someone to fill that position that might be more -- there may be more people out there capable of -- of doing it?

MR. HASTINGS: And that's one of the -- Representative Benn, that is a great question and that's one of the things that I look at doing. Because with the staff that we have and the number of projects we have, outside of the Capital projects, is looking at which is the most important, which is going to -- going to get the best bang for the buck for the dollars. And one of the things that we do from time to time is we look at projects like this that have this much money sitting on the table and would it make sense to move personnel around to do that. Again, a lot of it comes down to do we have the skill set internally to move over there to do that and that's probably one of our biggest.

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

MS. PARE-CURTIS: Right.

MR. HASTINGS: Because, again, this is a newer technology and a lot of our current staff folks are managing, you know, the older technologies that we're dealing with. So there seems to be a mismatch there.

CHAIRMAN CAMPBELL: We are running over a little bit today. Thank you for coming in. You were due in October. I guess we'll probably have you come in for the January meeting to keep on top of this and I know the good folks on the --

REP. EATON: Finance.

CHAIRMAN CAMPBELL: -- Finance will be dealing with this as well. Thank you for coming in. Appreciate this very much.

That's the end of our agenda. Following the lead of the Fiscal Committee and the fact that we don't have anything -- new items coming in, I would like just skip the December meeting and go to a January meeting. If that's okay with everybody and thinking maybe earlier in January, like January 14<sup>th</sup> in the afternoon before our Committee hearings get too big. Maybe we can do one like at 2:30 on a Tuesday. We're probably here in the morning. Does that work for people?

REP. WEYLER: Finance doesn't have much of a business.

CHAIRMAN CAMPBELL: Okay. So you want to try for that?

SEN. STILES: I have Education Tuesday afternoon.

CHAIRMAN CAMPBELL: Education Tuesday afternoon. Wait a

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

second. We have a problem over here with the Senator.

SEN. STILES: Education and Health so they're both combined.

CHAIRMAN CAMPBELL: The House meets Thursdays. The Senate meets, right? There won't be much though.

SEN. LARSEN: No, in early January the Senate would be --

REP. WEYLER: We're unlikely to have any House meetings that early in January.

REP. WEYLER: Unless we get past the rework.

REP. EATON: Going to have a lot of re-refers. We are going to have a lot of stuff coming in.

CHAIRMAN CAMPBELL: We are going to have days.

SEN. LARSEN: What about the morning of the 14<sup>th</sup>? Is that not --

REP. EATON: Pick a Monday or Friday.

CHAIRMAN CAMPBELL: We could do the morning of the 14<sup>th</sup>, if we did it later in the morning in case there were public hearings earlier than that. Tuesday the 14<sup>th</sup>.

SEN. STILES: I can scoot out of my morning meeting easier than I can the afternoon.

REP. EATON: Monday or Friday?

REP. GRAHAM: As long as you don't schedule something I'm available.

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

CHAIRMAN CAMPBELL: Well, it's going to be the busy time. You want to go to Monday or Friday and make sure we are free?

SEN. STILES: Works for me.

REP. CLOUTIER: Monday and Friday are bad for me because of other stuff but we'll see.

SEN. STILES: I'll just have to scoot out whenever you have the meeting.

CHAIRMAN CAMPBELL: From what?

SEN. STILES: One of my committees.

CHAIRMAN CAMPBELL: On Mondays or Friday?

SEN. STILES: If it's a Tuesday, I'll have to scoot out.

CHAIRMAN CAMPBELL: Oh, you want to shoot for Tuesday?

SEN. STILES: I'll give it a shot the first time around.

CHAIRMAN CAMPBELL: If there's a problem, we'll make arrangements. Let's go for 2:30 on Tuesday and we'll probably do Long Range afterwards.

REP. BENN: Is there any better time than 2:30 that might work?

SEN. STILES: I think my morning would be easier for me to get out of.

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

SEN. LARSEN: What about 11 on Tuesday the 14<sup>th</sup>?

CHAIRMAN CAMPBELL: I'm just afraid the House is going to be jammed up with hearings.

SEN. LARSEN: In terms of using this room?

CHAIRMAN CAMPBELL: Not in terms of this room. Just in terms of the conflicts of all the members.

REP. GRAHAM: It's only two committees.

CHAIRMAN CAMPBELL: Only two committees. Well, I can make sure there's not a conflict with Public Works. What do you think, Dan? That early we probably can do it, right?

REP. EATON: We shouldn't have an awful lot.

REP. WEYLER: We shouldn't, no.

SEN. STILES: Want to shoot for 11 then?

CHAIRMAN CAMPBELL: Let's go for 11.

REP. CLOUTIER: On Tuesday, January 14<sup>th</sup>. Okay. We'll try that.

CHAIRMAN CAMPBELL: If we have to go into the lunch hour a little bit, we'll have to do that.

REP. EATON: Gives us plenty of time to get back.

CHAIRMAN CAMPBELL: So we will set the date for Tuesday the 14<sup>th</sup> at 11 o'clock in the next year. Hope to see you all before that.

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

REP. BENN: Happy holidays.

CHAIRMAN CAMPBELL: Representative Graham moves to adjourn, seconded by Senator Stiles. All those in favor? Opposed? We are adjourned. Thank you.

**\*\*\* {MOTION ADOPTED}**

(The meeting adjourned at 11:42 a.m.)

**CAPITAL BUDGET OVERVIEW COMMITTEE**

**November 20, 2013**

CERTIFICATION

I, Cecelia A. Trask, a Licensed Court Reporter-Shorthand, do hereby certify that the foregoing transcript is a true and accurate transcript from my shorthand notes taken on said date to the best of my ability, skill, knowledge and judgment.

Cecelia A. Trask  
Cecelia A. Trask, LSR, RMR, CRK  
State of New Hampshire  
License No. 47

