March 1, 2021 Lori Weaver, Deputy Commissioner Ann Landry, Associate Commissioner, Population Health

#28 Provide information on regions used by various DHHS divisions and why region boundaries differ (Representative Erf)

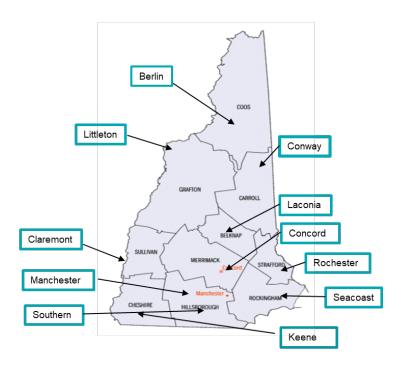
The Department of Health and Human Services offers a multitude of contracted regional services to meet all of the physical, behavioral and social needs of all residents across the state. These regional contracted services include but are not limited to the district offices, community mental health centers, area agencies, regional public health networks, integrated delivery networks and the Doorways. The department works diligently to integrate the delivery of all regional services to meet the comprehensive health needs of all residents in the most effective manner. However, many of these regional networks originated from different legislative policies, funding sources/specifications, federal requirements, attributed lives, hospital catchment areas, county lines and historic and current local nuances. Thus, while many of these regional services and networks overlap and/or encompass one another, the geographic boundaries and service areas vary slightly across the state. Although DHHS continues to think strategically on how to structure the regional delivery systems as well as foster regional partnerships and integrated services, some of these geographic boundary differences will continue to be unavoidable due to external factors.

Please find below the Department's primary regional services further described accompanied by service area maps as well as a few maps depicting the overlap in regions of specific services.

District Offices

The Department of Health and Human Services has 11 regional offices across the state, known as the District Office. The District Office serves the regional location for many of the Department services that individuals and families access. Individuals and families can apply for services, meet with their Department representative, or drop off paperwork. Included in the district offices are the following program areas: Bureau of Family Assistance, Bureau of Employment Supports, Bureau of Child Support Services, Division for Children, Youth and Families, and Adult Protective Services.

District Offices							
1. Berlin							
2. Claremont							
3. Concord							
4. Conway							
5. Keene							
6. Laconia							
7. Littleton							
8. Manchester							
9. Rochester							
10. Seacoast							
11. Southern							
State Office Park Campus							
Hazen Drive Campus							
3 Institutions: GHE, SYSC, and NHH							



NH DHHS DIVISION OF FAMILY ASSISTANCE (DFA) DISTRICT OFFICE CATCHMENT AREA

Where to Apply

DFA Locations	Towns Served						
Berlin 650 Main Street, Suite 200 Berlin; 03570-2431 Phone: 752-7800 or 1-800-972-6111	Berlin, Clarksville, Colebrook, Columbia, Dixville, Dummer, Errol, Gorham, Groveton, Milan, Millsfield, N. Stratford, Northumberland, Percy, Pittsburgh, Randolph, Shelburne, Stark, Stewartstown, Stratford, Wentworth's Location, W. Stewartstown						
Claremont 17 Water Street, Ste. 301 Claremont; 03743-2280 Phone: 542-9544 or 1-800-982-1001	Acworth, Canaan, Charlestown, Claremont, Cornish, Croydon, Enfield, George's Mills, Goshen, Grafton, Grantham, Guild, Hanover, Langdon, Lebanon, Lempster, Lyme, Meriden, Newport, Orange, Orford, Plainfield, Springfield, Sunapee, Unity, Washington, West Lebanon						
Concord 40 Terrill Park Drive Concord; 03301-9955 Phone: 271-6201 or 1-800-322-9191	Allenstown, Andover, Boscawen, Bow, Bradford, Canterbury, Chichester, Concord, Contoocook, Danbury, Dunbarton, Elkins, Epsom, Franklin, Henniker, Hill, Hillsboro, Hooksett, Hopkinton, Loudon, New London, Newbury, Northfield, Pembroke, Penacook, Pittsfield, Salisbury, Suncook, Sutton, Warner, Webster, Wilmot						
Conway 73 Hobbs Street Conway; 03818-6188 Phone: 447-3841 or 1-800-552-4628	Albany, Bartlett, Brookfield, Chatham, Chocorua, Conway, Eaton, Effingham, Freedom, Glen, Hale's Location, Hart's Location, Intervale, Jackson, Kearsarge, Madison, Melvin Village, Moultonborough, N. Conway, Ossipee, Sanbornville, Sandwich, Snowville, Tamworth, Tuftonboro, Wakefield, Wolfeboro						
Keene 111 Key Road Keene; 03431 Phone: 357-3510 or 1-800-624-9700	Alstead, Antrim, Ashuelot, Bennington, Chesterfield, Deering, Drewville, Dublin, Fitzwilliam, Francestown, Gilsum, Greenfield, Hancock, Harrisville, Hinsdale, Jaffrey, Keene, Lyndeborough, Marlborough, Marlow, Nelson, New Ipswich, Peterborough, Richmond, Rindge, Roxbury, Sharon, Spoffard, Stoddard, Sullivan, Surry, Swanzey, Temple, Troy, Walpole, Westmoreland, Winchester, Windsor						
Laconia 65 Beacon Street West Laconia; 03246-9988 Phone: 524-4485 or 1-800-322-2121	Alexandria, Alton, Ashland, Barnstead, Belmont, Bridgewater, Bristol, Campton, Center Harbor, Dorchester, Ellsworth, Gilford, Gilmanton, Groton, Hebron, Holderness, Laconia, Lakeport, Meredith, New Hampton, Plymouth, Rumney, Sanbornton, Silver Lake, Thornton, Tilton, Waterville Valley, Wentworth, Winnisquam						

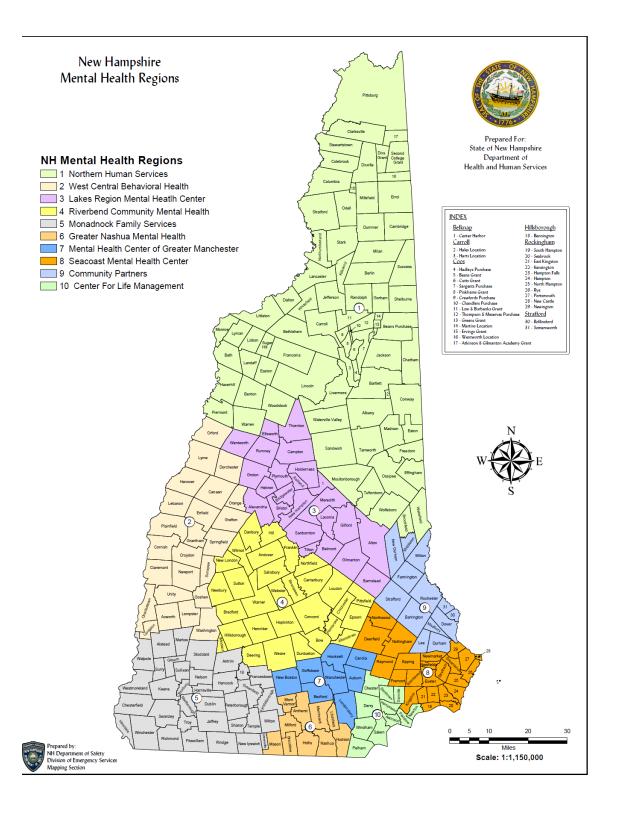
wnere to apply

DFA Locations	Towns Served					
Littleton 80 North Littleton Road Littleton; 03561-3841 Phone: 444-6786 or 1-800-552-8959	Bath, Benton, Bethlehem, Carroll, Dalton, Easton, Franconia, Glencliff, Haverhill, Jefferson, Lancaster, Landaff, Lincoln, Lisbon, Littleton, Livermore, Lyman, Monroe, Piermont, Pike, Sugar Hill, Twin Mountain, Warren, Whitefield, Woodstock, Woodsville					
Manchester 1050 Perimeter Road Suite 501 Manchester; 03102-3762 Phone: 668-2330 or 1-800-852-7493	Auburn, Bedford, Chester, Goffstown, Manchester, New Boston, Weare					
Rochester 150 Wakefield St., Ste 22 Rochester; 03867-1309 Phone: 332-9120 or 1-800-862-5300	Barrington, Dover, Durham, Farmington, Gonic, Lee, Madbury, Middleton, Milton, New Durham, Rochester, Rollinsford, Somersworth, Strafford, Union					
Seacoast 19 Rye Street Portsmouth; 03801 Phone: 433-8300 or 1-800-821-0326	Brentwood, Candia, Deerfield, East Kingston, Epping, Exeter, Fremont, Greenland, Hampton, Hampton Falls, Kensington, Kingston, New Castle, Newfields, Newington, Newmarket, North Hampton, Northwood, Nottingham, Portsmouth, Raymond, Rye, Seabrook, South Hampton, Stratham					
Southern 26 Whipple Street Nashua; 03060-9311 Phone: 883-7726 or 1-800-852-0632	Amherst, Atkinson, Brookline, Danville, Derry, Greenville, Hampstead, Hollis, Hudson, Litchfield, Londonderry, Mason, Merrimack, Milford, Mont Vernon, Nashua, Newton, Pelham, Plaistow, Salem, Sandown, Wilton, Windham					

Community Mental Health Centers

The Community Mental Health Centers (CMHCs) are located in 10 regions of New Hampshire. They are private not-for-profit agencies that have contracted with the NH Department of Health and Human Services, Bureau of Behavioral Health (BBH), to provide publicly funded mental health services to individuals and families who meet certain criteria for services.

Services provided by CMHCs include: 24-hour Emergency Services, Assessment and Evaluation, Individual and Group Therapy, Case Management, Community Based Rehabilitation Services, Psychiatric Services, and Community Disaster Mental Health Support. All CMHCs have specialized programs for older adults, children, and families. The Community Mental Health Centers also provide services and referrals for short-term counseling and support. The Centers are active partners with the Integrated Delivery Networks and Doorways.



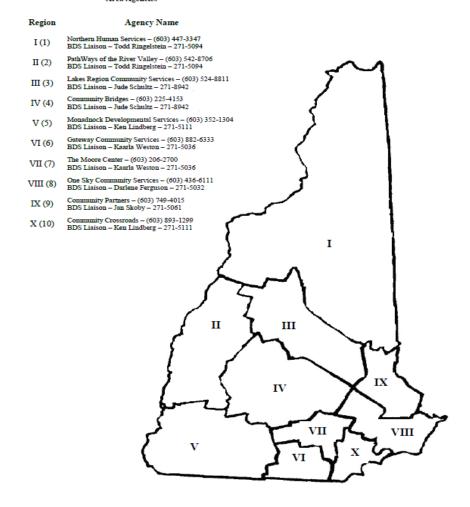
Area Agencies

All developmental services offered are provided by contractual agreement between Bureau of Developmental Services and the ten designated non-profit area agencies located throughout NH. These agencies are committed to strengthening and supporting individuals and families within the context of their lives and within their own communities.

Below is the listing/map of the ten area agencies (AAs) housed on the Department web site.

Some Area Agencies partner with more than one community mental health center and up to four Regional Public Health Networks. Additionally, each of the Area Agencies is positioned within an Integrated Delivery Network in which further cross-integration of services occurs

STATE OF NEW HAMPSHIRE BUREAU OF DEVELOPMENTAL SERVICES Area Agencies



 ${\bf Towns\ and\ Cities\ by\ Region}$ (see next page for map of New Hampshire and Area Agency contact information)

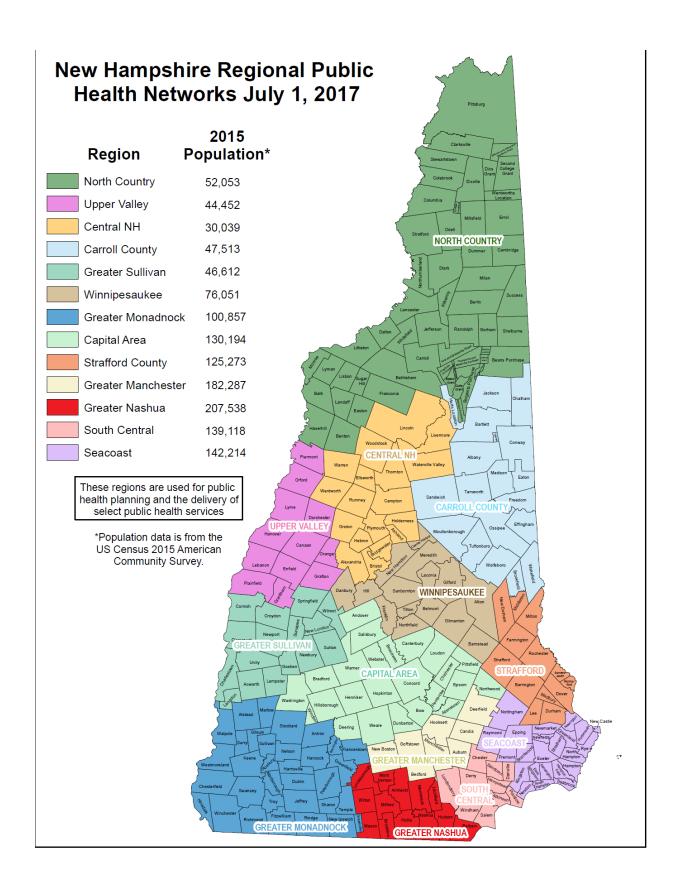
Albany Bartlett Bath Benton Berlin Bethleher Brookfiel Clarksvill Chatham Colebrool Columbia Conway Dalton Dixville Dummer Easton Eaftinghar Errol Franconia Freedom Glencliff	Lancaster Landaff e Lincoln Lisbon Littleton Livermore Lyman Madison Millan Millsfield Monroe Moultonboro		istown rd Hill worth borro eld ville Valley orth Location	Claremont / Lebanon	Car Cha Cla Cor Cro Doi Enf Gos Gra Gra Han Lan Leb Len Lyr Nev Ora	worth I aaan S arriestown S remont I mish I	Plainfiel Springfi Springfi Sunity Washini	eld	Laconia/Lakes Region	ion III (3) Alexandria Alton Alton Ashland Barnstead Belimont Bridgewater Bristol Campton Ceter Harbor Ellsworth Gilford Gilmanton Groton Hebron Holdemess Laconia Meredith New Hampton Plymouth Rumney	Sanbo Thom Tilton Wenty	ton		Allenst Andow Boscaw Bow Bradfo Canter! Chiche Concor Danbus Deerin, Dunbas Epsom Frankli Hellisbe Hopkir Loudor Newbu	own er er wen rd bury ster rd ry g rton in er	New London Northfield Pembroke Pittsfield Salisbury Sutton Warner Weare Webster Wilmot Windsor
Alstead Antrim Benningte Chesterfie Dublin Fitzwillia Francesto Gilsum Greenfiel Greenvilk Hancock Hancock Hansdale Jaffrey Keene Lyndebor Marlboro Marlow	dd Richmond Rindge n Roxbury Win Sharon Spofford Stoddard Sullivan Surry Emple Troy Walpole Westermorelar	Merrimack/Nashua	zion VI (6) Amherst Brookline Hollis Hudson Litchfield Mason Merrimack Milford Mt. Vernon Nashua Wilton		Manchester	ion VII (7) Auburn Bedford Candia Goffstown Hooksett Londonderry Manchester New Boston	coast	Frem Gree: Ham Kens Kinst New New: New: North	twood field Kingsi ng er ont nland pton pton F ington ton Castle fields ington marke	Raymond ton Rye Seabrook South Hampton Stratham		Ba Do Do Fa Le M M M Ne Ro So	IX (9) urringtor over urham rmingtor adbury iddleton ilton ew Durh ochester ollinsfor omerswor rafford	n am	Atkinson/Salem	on X (10) Atkinson Chester Danville Derry Hampstead Newton Pelham Plaistow Salem Sandown Windham

Regional Public Health Networks

In 2013 the Division of Public Health Service (DPHS) and the Bureau of Drug and Alcohol Services (BDAS) agreed to align regional infrastructure development initiatives they had been working on into a single competitive bid and contracts in order to streamline and enhance service being provided regionally. At the time, DPHS had the communities assigned to one of fifteen public health networks and BDAS had communities assigned to one of 10 regional prevention networks. DPHS and BDAS staff did extensive outreach to local agencies and conducted over 50 individual interviews and regional partner meetings to hear input about what alignment of communities into regions would best facilitate their work. In addition, an analysis was also done of the alignment of SAUs, counties, and hospital/healthcare service areas to assess how those geographies could be leveraged. The end result was the current configuration of 13 public health regions. There was, and continues to be, widespread acceptance among community partners that these regions are organized in a way to facilitate coordination and delivery of a broad range of services. In fact, when the public health regions were announced, only one community "appealed" to the state for reconsideration and a resolution was found to meet their concerns.

The RPHNs mission is to expand regional infrastructure and coordination around public health services and to work with partnering agencies to deliver public health services that include prevention of substance misuse disorders continuum of care systems development focused on increasing awareness and access of substance misuse prevention, treatment, and recovery services, public health emergency preparedness, strategic planning to mitigate the health impacts of climate change, and other disease prevention and health promotion activities. Each RPHN coordinates a Public Health Advisory Council (PHAC). The role of the PHAC is to advise RPHN partners by identifying regional public health priorities based on assessments of community health; guiding the implementation of programs, practices, and policies that are evidence-based to meet improved health outcomes; and advancing the coordination of services among partners. Additionally, the PHAC structure builds on existing leadership and coordinating groups across a number of public health priorities based on regional priorities and capacity.

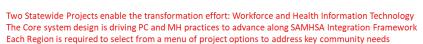
Each Public Health Network is part of an Integrated Delivery Network and actively partners together in shared mission-driven services; multiple RPHNS can reside in one Integrated Delivery Network. Several RPHNs share the same fiscal agent as its IDN.



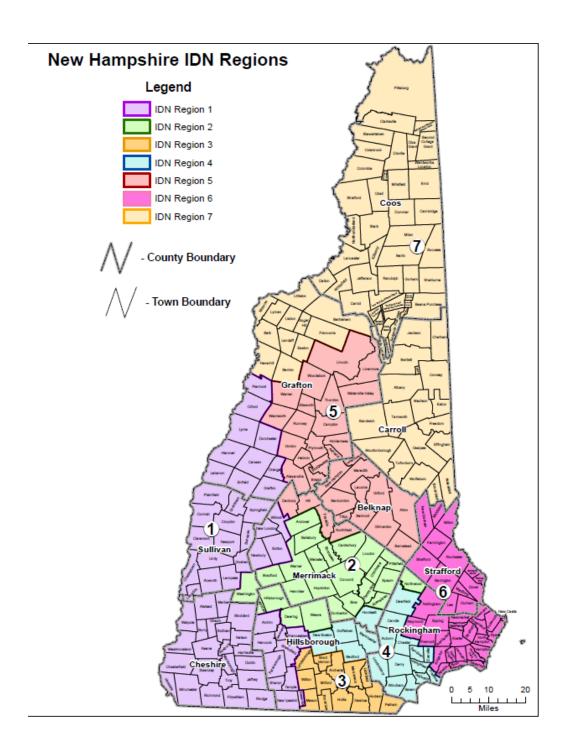
Integrated Delivery Networks

Seven Integrated Delivery Networks were established in 2016 to execute upon the CMS Building Capacity for Transformation Demonstration Waiver – the New Hampshire Delivery System Reform Incentive Payment Program. This \$150M, five year Medicaid waiver intended to transform the delivery of care through the integration of behavioral health and primary care, improvement of care transitions from acute settings back into the community, enhancement of care coordination to address all physical, mental, social and emotional health needs of our most complex residents and to expand capacity for services through improved communication (via health information technology) and a strengthened workforce including pipeline. The State was divided into seven independent regions based on attributed Medicaid beneficiaries, hospital geographic catchment areas and county lines. Each IDN consisted of multi-sector partners including hospitals, primary care, community mental health centers, substance use providers, social services providers, Regional Public Health Networks, Area Agencies, behavioral health providers, community action agencies, department of corrections, county nursing homes, Doorways, etc. The federal waiver officially ended in December 2020 with a run off period until June of 2021. Many of the fiscal agents overlapped with those of the Regional Public Health Networks.

What are we trying to do in the Waiver: **Primary and Behavioral Health Integration** Strengthen the workforce Enhance data exchange Training &Education **Event Notification** Recruitment & Retention **Shared Care Plans** Integrate primary care, behavioral health, substance use disorders and social services **Community Projects Enhanced Care Care Transitions Expand Capacity** Coordination: High Need



#	Region	Attributed Medicaid Beneficiaries %	Administrative Lead
1	Monadnock Region, Greater Sullivan County, Upper Valley	27,574 (14.28%)	Mary Hitchcock Memorial Hospital (fiscal agent) & Cheshire Medical Center
2	Capital Region	18,874 (10.14%)	Concord Hospital, Inc.
3	Greater Nashua Region	24,068 (12.93%)	Southern NH Health
4	Greater Manchester & Derry Region	47,558 (25.56%)	Catholic Medical Center (fiscal agent) & The Mental Health Center of Greater Manchester
5	Lakes Region: Central, Winnipesaukee	17,065 (9.17%)	Lakes Region Partnership for Public Health
6	Seacoast & Strafford	31,810 (17.09%)	Strafford County
7	North Country & Carroll County	19,138 (10.28%)	North Country Health Consortium



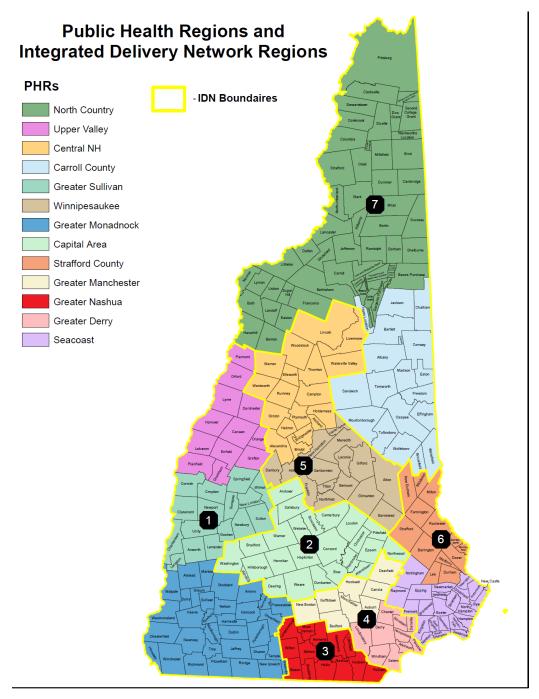
The Doorway Program

The Doorway program started at the end of 2018 (federal funded through the State Opioid Response) and has changed how New Hampshire helps people with an opioid use disorder (OUD) or other substance use disorders (SUD). Nine Doorway locations, embedded within regional hospital systems, provide single points of entry for people seeking help for substance use, whether they need treatment, support, or resources for prevention and awareness. The regional Doorways ensure every NH resident in need can access help within one hour of home.

The goal to position the Doorways within the existing healthcare system and enable access within one hour resulted in nine locations across the state. These Doorway regions primarily overlap with the seven IDN regions with two of the IDNs (1 & 7) consisting of two Doorways each.







Regional Public Health Networks & Doorways

*This map doesn't reflect that the Hubs in Manchester and Nashua transition in 2020 from Granite Pathways to Catholic Medical Center and Southern New Hampshire Medical Center, respectively.

